

LEP - Growth Deal Management Board

Wednesday, 7th December, 2016 in Meeting Room at Lancashire Record office, Bow Lane, Preston., at 1.30 pm

Agenda

Part I (Items Publicly Available)

- 1. Welcome and Apologies for Absence
- 2. Declarations of Interest
- 3. Minutes of the meeting held on 12 October 2016 (Pages 1 8)
- 4. Matters Arising

Part II (Private and Confidential)

- Programme Evaluation Warwick Economics & Development (WECD)
 (Pages 9 124)

 Georgia Siora and Peter Dickinson to attend
- 6. Grant Funding Agreement Rawtenstall Redevelopment Zone

 Verbal Report Kathryn Molloy
- 7. Lancaster Health Innovation Campus (HIC) Update Verbal report - Kathryn Molloy
- 8. **Programme and Projects Update** (Pages 125 138)
- 9. **Growth Deal Finance Update** (Pages 139 146)
- **10.** Projects requesting additional funding Verbal report – Kathryn Molloy

Part I (items publicly available)

11. Social Value update (Pages 147 - 170)

12. Reporting to Lancashire Enterprise Partnership Board

- Identification and agreement of any recommendations for consideration/approval by the LEP Board
- Identification and agreement of issues for inclusion in the feedback report for the LEP Board

13. Any Other Business

14. Date of Next Meeting

The next meeting is scheduled for 1.30pm on 17 January 2017 in Cabinet Room C - The Duke of Lancaster Room, County Hall, Preston.

Agenda Item 3



LEP - Growth Deal Management Board

Minutes of the Meeting held on Wednesday, 12th October, 2016 at 1.30 pm at the Room X212 Runshaw College - Euxton Campus, Euxton Lane, Chorley PR7 6AQ

Present:

Mr G Cowley (Chair)

Mr B Bailey Mr G Smith

Mr A Cavill Professor R Walsh Mrs S Procter Ms J Whittaker

Observer

Katherine O'Connor, Senior Ministerial and Policy Manager (Growth Hubs and Lancashire)

Also in Attendance

Miss J Ainsworth, Specialist Advisor: Finance, Lancashire County Council Mrs H Gittins, Company Services Officer, Lancashire County Council

Mrs H Tween, Company Services Officer, Lancashire County Council

Mrs J Johnson, Subject Matter Expert/Specialist Advisor, Legal and Democratic Services, Lancashire County Council

Ms K Molloy, Head of Service LEP Coordination, Lancashire County Council Mr M Neville, Senior Democratic Services Officer, Lancashire County Council

Miss A M Parkinson, Programme Manager, LEP Coordination, Lancashire County Council.

Mr A Swain, Media Manager, Communications, Lancashire County Council

Before the start of the meeting the members of the Committee and Officers were taken on a tour of the College accompanied by the Principal, Finance Officer and Head of Facilities to see the new Science and Engineering facility and refurbished areas within the existing College buildings which had all been financed from the Growth Deal Fund.

Members of the Committee discussed the investment which had been made in the College and considered how the success of investment in skills related projects could be maximised. It was suggested that with future skills capital investment further information should be sought regarding demand for new skills provision in order to demonstrate that any investment fully reflected local business need.

1. Welcome and Apologies for Absence

The Chair welcomed everyone to the meeting and noted that apologies for absence had been received from Dr Lawty-Jones.

2. Declarations of Interest

Mrs S Procter declared an interest in item 8 as she represented an organisation which was involved in one of the projects which would be the subject of a Local Growth Fund Agreement.

3. Draft Minutes of the meeting held on the 6th September 2016

When considering the draft Minutes the Committee agreed that there had been sufficient evidence presented at the previous meeting to reassure the Committee that the NHS and other partner organisations would be engaged in the project.

Resolved:

- 1. That resolution 2 a) in respect of item 12 in the draft Minutes from the meeting held on the 6th September 2016 be amended to read
 - a) A clearer explanation of the proposed phasing between the investment of funds and delivery of outcomes.
- 2. That, subject to the amendment specified at 1 above, the Minutes of the meeting held on the 6th September 2016 are confirmed as an accurate record and signed by the Chair.

4. Matters Arising

There were no matters arising.

5. Quarterly Communications Activity Update - October 2016

Mr Swain, Media Manager, updated the Committee on communications activity in relation to Growth Deal projects and reported that a significant amount of publicity had been generated by various schemes, including Runshaw College, Training 2000 and Junction 12 at Burnley.

In discussing the report the Committee noted the need to ensure that the timing of communications associated with Growth Deal projects aligned with the decision making process, that communications were less reactive and that early coverage still made reference to the fact that the project concerned was to be funded by the LEP.

It was noted that Officers would continue to work with the LEP PR agency - SKV Communications to produce a quarterly summary of media activity relating to Growth Deal projects and to coordinate activity in line with future key milestones for projects.

Resolved:

- 1. That the report is noted.
- 2. That the quarterly summary of Growth Deal related media activity to be produced by SKV Communications is presented to a future meeting of the Committee.
- 3. That information relating to media activity associated with Growth Deal projects be forwarded to the Department for Business, Energy and Industrial strategy in order to keep officials informed of progress within Lancashire.

6. Social Value

Miss Parkinson informed the meeting that in accordance with the decision of the Committee work was being undertaken to ensure that the City Deal and Growth Deal programmes adopt a consistent approach with regard to capturing social value. It was noted that the approach to be used would be based on the framework adopted in the growth deal programme and that an assessment tool to quantify social value in monetary terms was not necessary.

It was reported that information would be added to the table of social value metrics as more projects progressed and that the work would help to identify activity in Lancashire which could then be used to feed communications activity discussed earlier in the meeting. Ms K O'Connor referred to the innovative approach to social value which had been adopted in Lancashire and suggested that she and Mr Allen be provided with further detail so that they could feedback to colleagues in Government.

The Committee also agreed to request Dr Lawty-Jones to produce a report for the next meeting in relation to identifying "soft" outputs/outcomes in relation to social value.

Resolved:

- 1. That the report is noted.
- That Dr Lawty-Jones be requested to include in the Social Value report for the next meeting the 'outcome/impact' of social value in relation to the LEP outcomes.
- 3. That Mr M Allen and Ms K O'Connor be provided with further information regarding the identification of social value in Lancashire.

7. Lancaster Health Innovation Campus (HIC) Project Funding

Not for publication – exempt information as defined in paragraph 41 (Information

provided in confidence relating to contracts) of the Freedom of Information Act 2000. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Ms Molloy updated the Committee on developments since the last meeting in relation to Lancaster University's Health Innovation Campus (HIC) project and reported that the independent consultant had confirmed all the outstanding technical matters discussed at the previous meeting had been addressed.

The Committee discussed the funding required for the project and was informed that Lancaster University had provided a detailed funding profile which included elements of Growth Deal funding, European Structural and Investment funding, (ESIF) Higher Education Investment Funds and investment by the University.

It was noted that the funding profile provided by the University would be circulated to members of the Committee for consideration and approval prior to the LEP Board on the 8th November 2016.

In considering the report the Committee recognised it was proposed that any Growth Deal Grant Funding Agreement would provide for a limited amount of grant to be made available for draw down prior to ESIF (or alternative equivalent funding) being secured. Such funding would be matched by Lancaster University and would enable early development works to take place ahead of a formal decision being made in relation to ESIF funding.

With regard to the remainder of the Growth Deal funding required the Committee was informed that funds would only be released for draw down once the whole of the funding package had been secured. It was noted that in the event of ESIF or alternative funding not being secured the University would be required to repay any grant funding which had been drawn down and the remaining allocation would lapse.

The Committee also noted that the LEP Board on the 13th September 2016 had agreed to lobby Government regarding uncertainty surrounding ESIF and its impact on projects such as the HIC.

Having considered the report the Committee concluded that as all technical matters had been satisfactorily addressed and measures would be implemented to minimise risk associated with the project, together with the work being undertaken to lobby Government on ESIF funding the LEP Board should be recommended to approve funding for the HIC project at the meeting on the 8th November 2016.

Resolved:

 That the LEP Board be recommended to agree a funding approval of up to £17m for the Lancaster Health Innovation Campus (HIC) Project, subject to Lancaster University identifying alternative sources of funding or exploring the possibility of scaling down or re-phasing the project in the event that European Structural and Investment Funds (ESIF) are unavailable;

- 2. That approval be given to an initial drawdown of a maximum of £1.5m of Growth Deal funding, prior to ESIF or alternative funding having been secured, which will be subject to clawback provisions in the Grant Funding Agreement;
- 3. That in the event of further clarity regarding secured funding for the project not being provided by the end of Quarter 1 the Committee will undertake a review of the project and inform the LEP Board of its findings.
- 4. That the Committee receive further updates in relation to any requirements for the clawback of Growth Deal funding or the scaling down/re-phasing of the project in the event that reduced funding is secured.
- 5. That the Committee receive an update on the HIC project at each future meeting.

8. Growth Deal Programme and Projects Update

Not for publication – exempt information as defined in paragraph 41 (Information provided in confidence relating to contracts) of the Freedom of Information Act 2000. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Mr Cavill and Mr G Smith declared an interest in this item at this point as they represented organisations which were involved in the projects which would be the subject of a Local Growth Fund Agreement.

Miss Parkinson reported that the project summary document had been updated since the last meeting and confirmed that there had been no significant slippage on milestones for existing projects. It was reported that since the last meeting draft Local Grant Funding Agreements for 5 projects had been completed.

The Committee was also informed that a Grant Funding Agreement in connection with the Rawtenstall Redevelopment Zone was also nearing completion and would be circulated to members of the Committee for consideration and a decision outside of the meeting.

Resolved:

- 1. That the contents of the report be noted.
- 2. That the Local Grant Funding Agreements in respect of the following projects, as set out in the report presented, are approved.

GF01-05 Preston City Centre Improvements

- GF01-21 Blackpool Town Centre Quality Corridors
- GF01-32 Energy Simulator Suite (equipment) for Lancashire Energy HQ
- GF01-33 Mechanical & Electrical Replacements South and Montreal Buildings
- GF01-31 Lancashire Centre for Excellence for Digital Technology and Innovation.

9. Growth Deal Finance Summary

Not for publication – exempt information as defined in paragraph 41 (Information provided in confidence relating to contracts) of the Freedom of Information Act 2000. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Miss Ainsworth presented her report on the financial aspects of the Local Growth Fund and informed the meeting that spending across the programme was on target.

It was noted that a report would be presented to the next meeting in order to clarify the level of slippage on projects across the programme in Q3 and identify any projects where spending could be accelerated.

Resolved:

- 1. That the spend to date, together with the spend to be made in 2016/17 and 2017/18, as set out in the report, are noted.
- 2. That the forecast of funding to be balanced to the funding available, as set out in the report, is noted.
- That consideration is given to the continued profiling of funding forecasts for projects being as accurate as possible with the Committee managing existing projects in order to recoup slippage and ensure new projects remain on track with spend in 2016/17.
- **4.** That the potential to accelerate spend for schemes within the programme be discussed with Project Sponsors.

10. Projects requesting additional funding

Not for publication – exempt information as defined in paragraph 41 (Information provided in confidence relating to contracts) of the Freedom of Information Act 2000. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Miss Parkinson reported that requests for additional funding had been received from three projects and that these and other requests would continue to be

monitored and the Committee kept informed.

11. Reporting to Lancashire Enterprise Partnership Board

Ms Molloy informed the meeting that Growth Deal updates will be a standing item on the LEP Board agenda to ensure directors are kept informed of developments in relation to major projects.

Resolved: That the recommendation to agree a funding approval of £17m in respect of the Lancaster Health Innovation Campus project be presented to the LEP Board on the 8th November 2016 for consideration.

12. Any Other Business

In response to a query regarding the appropriateness of the current core GFA in relation to private scheme developers it was noted that there may be a requirement to review the core GFA in the future and consider potential alternative models.

13. Date of Next Meeting

It was noted that the next scheduled meeting would be held on the 7th December 2016 at 1.30pm in the Meeting Room at Lancashire Record office, Bow Lane, Preston.

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Agenda Item 5

Agenda Item 8

Agenda Item 9

Agenda Item 11



LEP – Sub Committee

Growth Deal Management Board

Private and Confidential: No

7th December 2016

Social Value

Appendix A, B & C refers

Report Author: Anne-Marie Parkinson, Economic Development, Lancashire County Council, 01772536644, Growthdeal@lancashire.gov.uk

Executive Summary

The purpose of this report is to provide a summary of progress made since the last meeting of the Growth Deal Management Board.

Recommendation

The Board are invited to receive, consider and comment on the update.

1. Background and Advice

- 1.1 The Growth Deal Management Board are committed to maximising the Social Value benefits of the individual projects that form part of the Growth Deal Programme, and the Social Value benefits across the Growth Deal Programme.
- 1.2 In order to progress towards realising this aspiration the Growth Deal Management Board, on 21 October 2015, agreed to produce a "Toolkit for Wider Economic and Social Benefits for Growth Deal Projects in Lancashire".

2. Social Value Toolkit

- 2.1 The <u>Social Value toolkit</u> is presented at Appendix A, and located on the LEP Website. The toolkit is a working document and will be updated as appropriate as the programme develops, with more providers engaged.
- 2.2 The toolkit combined with a reporting structure enables both the projects and programme as a whole to realise / demonstrate Lancashire's Growth Deal Social Value impact.



3. Contribution of Social Value to the Broader LEP Priorities

- 3.1 Social Value outcomes set out in the toolkit and agreed and monitored within the Growth Deal projects, are based upon the Lancashire Skills and Employment Strategic Framework (published on the LEP website: http://www.lancashirelep.co.uk/lep-priorities/skills-employment/skills-and-employment-strategic-framework-2016-2021.aspx).
- 3.2 The framework sets out the LEP's priorities in relation to skills and employment. Setting the social value expectations against the framework means that the outputs directly contribute to the LEP's strategic priorities. This includes, for example, contributing to apprenticeship growth, encouraging a more inclusive workforce, inspiring young people and improving careers guidance in schools, and investing in workforce development, all of which will contribute to improved skills and productivity in the Lancashire economy.

4. Social Value Metrics / Reporting - Update

- 4.1 Social Value Metrics document, which provides a record of Social Value performance for each project within the programme, is presented at Appendix B. This represents the position on 29th November 2016.
- 4.2 In addition, presented at Appendix C is the Social Value Tracker document which details progress in relation to receipt of completed Social Value templates from projects and the subsequent reporting of actuals.
- 4.3 Of the 29 projects within the programme which have completed contracting / GFA:
 - 25 have returned their completed Social Value reporting template
 - 20 have been accepted and are recorded on the metrics (Appendix B)
 - 12 are reporting actuals

5. Findings

- 5.1 As detailed at Appendix C the majority of live projects have now returned the Social Value templates, however due to the diversity of the projects within the programme some schemes lend themselves more easily to demonstrating Social Value than others i.e. skills projects. This has also been reflected in the initial evaluation findings.
- 5.2 Both monitoring visits and discussions with Project Managers have highlighted that there is a lack of understanding from schemes across the programme as to what constitutes as 'Social Value'. Further work and dialogue on this topic is required in order for projects to embrace Social Value and realise its potential.



SOCIAL VALUE TOOLKIT

Lancashire: The Place for Growth







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Lancashire Enterprise Partnership: Social Value Toolkit

1. Introduction

This toolkit aims to maximise the social value, or social benefit available through the procurement and commissioning of Lancashire Enterprise Partnership (LEP) programmes. The LEP and its partners share a responsibility to ensure that public money delivers better outcomes, be they social, environmental or economic.

The toolkit has been developed to encourage and support organisations involved in the delivery of LEP programmes to lever greater social value by integrating added value activity into procurement and commissioning processes. The toolkit is aimed to be a practical guide to integrating added values outputs and outcomes, and provides a framework of indicative activities and also good practice case studies.

2. What Social Value means for the LEP

The LEP wishes to secure added value from the significant capital investments and revenue programmes. Integration of social value at the planning stage of a project can result in significant 'added value' benefits to the residents of Lancashire.

The LEP has a Lancashire Skills and Employment Strategic Framework which outlines the skills and employment priorities in Lancashire (http://www.lancashirelep.co.uk/lep-priorities/skills-employment/skills-and-employment-strategic-framework-2016-2021.aspx). The priorities include areas that can be supported by embedding social value into LEP programmes. Table 1 provides areas of potential against the themes of the Skills and Employment Strategic Framework – developing our Future Workforce, developing a Skilled and Productive Workforce and also an Inclusive Workforce. An additional theme has been added in relation to Community Engagement. The table is provided to stimulate the embedding of social value outcomes into LEP programmes, and is not exhaustive. Organisations are encouraged to think creatively about how social value can be integrated at the project planning stage and throughout the project lifetime.





Lancashire Enterprise Partnership Social Value Matrix

FUTURE WORKFORCE	INDICATIVE COMMITMENT	SKILLED AND PRODUCTIVE WORKFORCE	INDICATIVE COMMITMENT
Working days committed			
from business volunteers to		Number of apprenticeships	
support careers education		(16-18 year old and Adults).	
and information and/or		(
curriculum development in		Commitment to workforce	
schools and colleges in		planning and investment in	
Lancashire per year.		training of employees.	
Lancasiii e per year.		training of employees.	
Number of work experience		Investment in leadership	
placements for 15-18 year		skills.	
olds per year (based on a		SKIIIS.	
placement being one week)			
at Lancashire schools and			
colleges.			
Novele an of our desired at			
Number of undergraduate			
project placements per year			
offered to Lancashire's			
Universities & Colleges.			
Number of graduate			
internships per year for			
graduates living in			
Lancashire.			
INCLUSIVE WORKFORCE	INDICATIVE	COMMUNITY BENEFITS	INDICATIVE
	COMMITMENT		COMMITMENT
Number of employment		Community based projects	
opportunities offered to		driven by the local	
Lancashire residents that		communities in which the	
are unemployed or at a		project is based.	
disadvantage e.g. ex-		p,	
offenders.		Procurement and	
orremacis.		commissioning of local SMEs	
Number of work placements		and social enterprises / third	
or trials offered to		sector organisations.	
unemployed Lancashire		sector organisations.	
residents.			
residents.			
Working days committed			
from business volunteers to	i		
			Į.
mentor NEET ('not in			
mentor NEET ('not in education, employment or			
mentor NEET ('not in education, employment or training') young people (16-			
mentor NEET ('not in education, employment or			





3. Embedding in procurement and planning processes

3.1 Expectations of organisations working with the LEP

The LEP are committed to ensuring that all projects pro-actively seek to maximise their social value outputs and outcomes.

- During the development of project business cases, and their subsequent appraisal and approval, discussions will be undertaken with project sponsors about the opportunities for maximising social value within their individual scheme.
- It is recognised and acknowledged that the range and variety of Growth Deal and City Deal projects and sponsors means that it isn't feasible to have a "one size fits all" approach and that the means of maximising the social value of each project will need to be tailored accordingly in partnership with each project sponsor.

3.2 Guidance re: procurement and planning

It is expected that all Projects should seek to embed social value outcomes in their Growth Deal and City Deal procurement activities, and it is recognised that some organisations will already have social value embedded in their procurement processes. Cross referencing to this framework to ensure all aspects are considered, and in the absence of social value being already embedded, using this framework as a starting point, should ensure that social value is duly considered.

To deliver on the social value outcomes, projects should consider social value during the project planning stage and throughout the project delivery to ensure every opportunity to ensure the outcomes are realised. Consideration needs to be made to forward planning and discussions with third party organisations who can contribute to their social value outcomes.

3.3 Monitoring of Social Value outcomes.

Outputs and outcomes for each Growth Deal project are agreed as part of the business case approval process. The discussion to formalise the outputs and outcomes gives a natural opportunity to ensure that social value outcomes are specified and identified.

There are a range of techniques available to monitor the realisation of social value outcomes.

- All project outputs and outcomes are routinely monitored as part of the claims and reporting cycle for individual projects. Monitoring by Lancashire County Council (LCC) Economic Development Service is overseen by the Growth Deal Monitoring and Evaluation Sub Group.
- Some of the less tangible social value measures may be explored and checked through site visits to individual projects and discussions with project sponsors. The project





sponsors may also be requested to attend meetings of the Monitoring and Evaluation Sub Group for discussion on the wider outputs / outcomes relating to their project.

• The evaluation activity, for which a contract has been awarded, includes an opportunity to take a longer term view about the social value gained/realised as a result of individual project and on a programme wide basis.









4. Case Studies

Constructing the Future - Shared Apprenticeship Scheme, Calico Enterprise Ltd

Calico runs the Shared Apprenticeship Scheme (Constructing the Future - CTF) on behalf of CITB across the North West. CTF is the only Shared Apprenticeship Scheme in this region to be funded and fully supported by CITB. The scheme allows employers to enjoy all the benefits of an apprentice, without the direct employment responsibility as this is taken up by CTF. Partner employers are recharged for wage costs, only for the time the apprentice is on placement. The scheme provides a solution to employers involved in the procurement process so they can make a commitment to a young person, even though their contract on site may only be for a short period. It also allows commissioners to create opportunities for local young people on short term contracts. Procurement is pooled within a region and the apprentice rotated from one contractor to another until they have completed their full Apprenticeship Framework at level 2, 3 or 4. This means that employers can still play an important part in training as the scheme allows them to take on an apprentice for as short a duration as 3 months with no commitment to the apprentice at the end. This way of training can give the apprentice a more diverse and wider experience of the industry.

Over 160 apprenticeships since launch in 2010. Over 85% of completers progress into permanent employment.

Blackpool Council, Blackpool Coastal Housing

Lovell has been selected by Blackpool Council as preferred developer for a £22 million redevelopment programme which will transform the town's Queens Park housing estate into a vibrant new neighbourhood. As part of this contract, Blackpool Council were keen to see apprenticeship opportunities created for local people. Therefore Blackpool Council included in the procurement contract with Lovell 520 training weeks for phase 1 of the project and a minimum of 520 training weeks for phase 2.

As each phase was less than 2 years in duration and Lovell is not based in Blackpool they approached CTF to help them deliver these local training obligations. Phase 1 of the contract translated into 10 apprenticeships for local young people; phase 2 which is due to start in spring 2016 is expected to deliver the same.

Blackpool Council now write apprenticeship training into all applicable contracts. These mainly include construction related contracts but extend to social care contracts as an example. They are also in the process of adopting CITB's National Skills Academy for Construction to benchmark the employment and skills outcomes on construction projects.





Balfour Beatty and Runshaw College

In 2014 Balfour Beatty won a tender to deliver 2 new buildings valuing around £5.5m for Runshaw College; the Patterdale building on their Leyland 6th form campus and Science Engineering and Innovation Centre on their Euxton Lane adult campus. Within the quality submission of the tender Balfour Beatty committed to undertake a community plan to benefit the college community and wider stakeholders; the targets and requirements of which were agreed in a post contract award meeting.

Balfour Beatty worked with the college to identify and deliver a robust community plan, results included:

- **7** work placements from the college and feeder schools leading to **1** individual being awarded an electrical apprenticeship with a local micro SME
- 11 Apprentices working on the project, including 4 new starters
- 21 training days completed by staff and operatives
- 11 Community engagement events including construction challenge classes for a Leyland Scout night and on the 5th Penwortham Scouts family camp
- 92% of the staff and operatives on site came from within 30miles of the projects
- 85% of the suppliers to the project where from within 30miles of the projects
- In order to reach local schools Balfour Beatty worked with local company Learn Live UK to
 deliver online interactive lessons on construction. This delivery led to doubling the
 number of schools reached and was award 2 innovation credits on the Considerate
 Constructors Scheme; this method has since being rolled out across the company and
 reached over 5,000 individuals.
- 1 media documentary produced about the construction of the Patterdale students from a student's view point. These students have since gone to Edgehill College and continued to undertake work placements together due to our introductions to Learn Live UK they have worked with Sellafield and Network Rail forming @cuttingedge_uk
- The project scored 45/50 on the Considerate Constructors Scheme and was award a Gold Award and Most Considerate Site "Runners-Up Award" at the Considerate Constructors Scheme awards in 2016





5. Sources of Support

There are organisations that can help Social Value commitments and outcomes be met. The table below includes a few examples of organisations that can help in Lancashire. Each entry indicates what area in the Social Value Matrix can be supported and a summary of the support, along with contact details. Recipients of grant funding and their contractors / subcontractors are encouraged to use the sources of support to develop and deliver Social Value commitments.

If you are a provider of support and wish to provide an insert please contact the Lancashire Skills and Employment Hub via the following email: Lancsskillshub@lancashirelep.co.uk.

Name of organisation, contact name, telephone number and email	Areas in the toolkit which can be supported	Brief summary of support available
Blackburn with Darwen Council Helen Andrews, 01254 666988 helen.andrew@blackburn.gov. uk	Working days committed from business volunteers to mentor NEET ('not in education, employment or training') young people (16-18 year olds).	New Directions offer an impartial information, advice and guidance service to young people resident in Blackburn with Darwen. The service is targeted at 16-18 year olds, extending to 25 for those young people with a special educational need or disability (SEND). Our aim is to ensure young people are engaged in education, employment or training. We work with many vulnerable young people who are, or are at risk of becoming 'NEET' (Not in Education, Employment or Training).
Boost Janet Doolan, 01254 304550 janet.doolan@growthlancashi re.co.uk	Procurement and commissioning of local SMEs and social enterprises / third sector organisations. Commitment to workforce planning and investment in training of employees.	Boost is Lancashire's Business Growth Hub. Our purpose is to help Lancashire's businesses grow. We help Lancashire businesses from start-ups to large companies with our funded programmes in areas such as launching a new enterprise, mentoring, product development, leadership, growth strategy development, and accessing finance.
	Investment in leadership skills.	www.boostbusinesslancashire.co.uk



Zalico Group Jane Smith, 01282 686310 jsmith@calico.org.uk	Number of apprenticeships (16-18 year old and Adults).	Calico run an innovative Shared Apprenticeship Scheme (Constructing the Future) across the North West. We recruit, employ and support local young people to complete apprenticeships within the construction sector. We work with local contractors, local authorities and Registered Social Landlords to provide work placements for the apprentices. We can help contractors achieve local labour obligations by ensuring apprentices are recruited locally and rotated from one contractor to another until their apprenticeship is complete.
Calico Group Lindsey Danson, 01282 686529 Idanson@calico.org.uk	Number of work placements or trials offered to unemployed Lancashire residents.	Calico run a Traineeship programme in Preston and the surrounding areas. This is focussed on giving 16-18 year olds work experience that employers are looking for. The programme consists of a quality work placement with a local employer, related training and skills development, mentor support and quality careers advice.
The Central Lancashire Construction Skills Hub Mick Noblett, 01772 225456 Mnoblett1@preston.ac.uk	Number of work placements or trials offered to unemployed Lancashire residents. Number of apprenticeships (16-18 year old and Adults). Number of employment opportunities offered to Lancashire residents that are unemployed or at a disadvantage e.g. exoffenders.	The Central Lancashire Construction Skills Hub represents a multi-agency approach to increasing training and employment opportunities in the Construction Sector. Partners include Preston's College, UCLan, The Eric Wright Learning Foundation, Lancashire County Council, Preston City Council, South Ribble Borough Council and a number of specialist training providers who have a collective ambition to ensure that Lancashire businesses and residents benefit significantly from City Deal investment in Preston and South Ribble. This partnership approach creates a real breadth of opportunity in relation to promoting Social Value and we very much look forward to maximising the opportunities for all interested parties.



CITB Laura Guy, 07920 502633 laura.guy@citb.co.uk Andrew Bridge, 07788 304843 andrew.bridge@citb.co.uk	Working days committed from business volunteers to support careers education and information and/or curriculum development in schools and colleges in Lancashire per year.	CITB have a team of construction ambassadors who act as the face of the industry and share their positive experiences of construction to new entrants who are considering their career options. Ambassadors inspire and help individuals see the wide range of construction opportunities and career progression the industry has to offer whether that be via the apprenticeship or graduate route. Schools can request ambassador support through the Go Construct website and requests can include careers talks, mock interviews, site visits and activity days; ambassadors can also get involved in delivering CREST challenges in schools which are aimed at engaging young people in Science, Engineering, Maths and Technology (STEM). To volunteer as an ambassador contact Laura or Andrew.
CITB Katrina Hesketh, 07770 838194 katrina.hesketh@citb.co.uk Paul Snape, 07471 025770 paul.snape@citb.co.uk	Number of work experience placements for 15-18 year olds per year (based on a placement being one week) at Lancashire schools and colleges.	The Experience Construction Placement Scheme matches employers with local students and supports them throughout with a dedicated apprenticeship officer. Work experience is a great opportunity for potential new entrants to get a taste of the industry and a simple cost effective way for construction employers to find candidates. Placements can last up to 6 weeks and are open to individuals aged between 16 and 18.



CITB Laura Guy, 07920 502633 laura.guy@citb.co.uk	Number of apprenticeships (16-18 year old and Adults).	CITB are the largest provider of apprenticeships for the construction industry which combine learning at a college/training provider with onsite experience to give apprentices the right mix of technical and practical skills. CITB Apprenticeship Officers can assist employers to arrange training for apprentices at a local college/training provider, the paying of college fees, completion of paperwork to access grant support and giving employers and individuals information, advice and guidance. Construction employers can also access grants of up to £10250 if registered with CITB for supporting an individual through a construction apprenticeship framework.
CITB Laura Guy, 07920 502633 laura.guy@citb.co.uk	Commitment to workforce planning and investment in training of employees.	CITB grant scheme provides funding for CITB registered employers to train, upskill and qualify their staff (PAYE and NET CIS). This ensures the right skills are available to help the construction industry grow and that standards are maintained on site. All CITB registered employers can claim a grant including those that don't need to pay a levy. For further information, please contact the CITB Adviser for Lancashire Laura Guy. In addition to the grant scheme, CITB registered employers can also apply for flexible and structured funding which is focused on the most needed construction training areas. This fund is for training not supported through the grant scheme. For more information please visit www.citb.co.uk/funding/flexible-and-structured . There is also a North West Contractors Training Group that employers can join to access information about local initiatives.





Investment in leadership skills. Investment in leadership skills. Irregistered construction employers to invest in leadership skills through the technical, management and professional section of the grant scheme and the flexible and structured funding. CITB also offer various management and professional section of the grant scheme and the flexible and structured funding. CITB also offer various management and leadership training courses delivered through their training arm, the National Construction College. For more information about the courses, please contact 0344 994 4433. Number of employment opportunities offered to Lancashire residents that are unemployed or at a disadvantage e.g. exoffenders. Number of work placements of rials offered to unemployed Lancashire residents Number of work experience placements for 15-18 year olds per year (based on a placement being one week) at Lancashire schools and colleges. Jobcentreplus prison Work Coaches work within Preston, Kirkham and Lancaster Farms prison's supporting offenders in their search for work and opportunities prior to release. Jobcentreplus in Schools works alongside Lancashire Enterprise Adviser Network engaging with schools to reduce the risk of school leavers becoming NEET (Not in Education or Training) - providing work experience opportunities. Eric Wright Learning Foundation Kate Bailey 01772 229627 kate Bailey 01772 015 the grid training courses offered to 14-16 year olds in full time employment, 16-18 year olds and adults.			
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partnered with Prestons' College to		year olds and adults.	
			partnered with Prestons' College to



HMP Lancaster Farms Endar Kaur, 01524 563830 endar.kaur@hmps.gsi.gov.uk	Number of apprenticeship opportunities (16-18 year old and Adults). Number of employment opportunities offered to Lancashire residents that are unemployed or at a disadvantage e.g. exoffenders.	offer a real work environment to enhance build and maintain a workforce with sufficient real life experiences to support the growth of the sector. Courses are a combination of classroom and workplace delivery from entry Level to level 3 and include: bricklaying, joinery, painting and decorating. The Eric Wright Learning Foundation has provided a starting point for students who have later progressed into a degree in Construction Management, Project Management or Quantity Surveying at local universities Other students have gone directly into employment as apprentices with local companies, including Eric Wright Group and Lancashire County Council. HMP Lancaster Farms are very keen to work with employers willing to provide or sponsor employment and/or training to assist ex-offenders resettling within Lancashire to gain employment on release. This could also include facilitating particular
HMP Lancaster Farms J Carson, 01524 563587 jennifer.carson@hmps.gsi.gov. uk	Number of employment opportunities offered to Lancashire residents that are unemployed or at a disadvantage e.g. exoffenders.	HMP Lancaster Farms are keen to bring in new employment for prisoners within our workshops. We provide workshop space to external industries to develop this. The employment could be partnered with training and qualifications in order to aid offender rehabilitation and resettlement upon release.





Inspira – Lancashire Enterprise Adviser Network Kay Vaughan, 07812 224458 Kay.vaughan@inspira.org.uk	Working days committed from business volunteers to support careers education and information and/or curriculum development in schools and colleges in Lancashire per year.	Kay coordinates the Lancashire Enterprise Adviser Network funded by Lancashire LEP and The Careers and Enterprise Company. The role of an Enterprise Adviser, which is a business volunteer, is to work on a one to one basis with the leadership team from a secondary school or college to develop an effective employer engagement programme. The network is supported by a Coordinator who works hand-in-hand with the Enterprise Adviser; the aim is to inspire young people about the world of work.
Lancashire Employment and Skills Executive Partnership Joan Costello-Smith, 01772 225511, jcostello- smith@preston.ac.uk	Number of apprenticeships (16-18 year old and Adults). Number of work experience placements for 15-18 year olds per year (based on a placement being one week) at Lancashire schools and colleges. Working days committed from business volunteers to mentor NEET ('not in education, employment or training') young people (16-18 year olds).	The 'Moving On' project supports young people who are Not in Education Employment or Training (NEET) to successfully progress into apprenticeships and employment. Supporting young people into the construction sector is a priority. Through the project construction businesses can engage with 14-18 year olds and for example offer work placements, traineeships and apprenticeships.
National Careers Service- Careers Inspiration Zack Grimes, 07701 398383 Zack.Grimes@ManchesterGrowth.co.uk	Working days committed from business volunteers to support careers education and information and/or curriculum development in schools and colleges in Lancashire per year.	Can help schools and colleges throughout Lancashire by brokering links with different sized employers across a wide range of sectors. This will include securing a commitment to carry out inspirational and enriching careers activities within Lancashire schools and colleges. In addition, we offer Continuous Professional Development sessions on the Lancashire Labour Market and current employment trends, to schools and colleges for their staff.



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STEMFirst Mrs Helen Heggie, 07808 646 493 helen.heggie@stemfirst.com	Working days committed from business volunteers to support careers education and information and/or curriculum development in schools and colleges in Lancashire per year.	We support all Lancashire schools with STEM engagement providing them with information on inspirational activity, LMI/careers literature, event opportunities and linkage with employers. We run the STEM Ambassadors programme and have approximately 800 DBS checked and insured volunteers who support Lancashire schools will a multitude of employer engagement free of charge. We provide training and development for both business and education partners around employability, school engagement and the STEM agenda.
The Lancashire Colleges 01772 225128, info@tlc.ac.uk	Working days committed from business volunteers to support careers education and information and/or curriculum development in schools and colleges in Lancashire per year. Number of work experience placements for 15-18 year olds per year (based on a placement being one week) at Lancashire schools and colleges. Number of undergraduate project placements per year offered to Lancashire's Universities & Colleges. Number of apprenticeships (16-18 year old and Adults). Commitment to workforce planning and investment in training of employees.	The Lancashire Colleges (TLC) comprises 12 general further education and sixth form colleges in Lancashire. Collectively we are committed to delivering high-quality education and skills provision to promote economic growth and social cohesion within our local communities. Through TLC employers can access information about the apprenticeship, pre-employment and work-based learning provision which is available through the Colleges and receive support to develop bespoke programmes to meet workforce development needs. Further information is provided on our website: http://www.tlc.ac.uk





The Lancashire Work Based Learning Executive Forum (LWBLEF)

Raeleen Duthoit, 07890 169586

helen@lancsforum.co.uk

Number of apprenticeships (16-18 year old and Adults).

Working days committed from business volunteers to support careers education and information and/or curriculum development in schools and colleges in Lancashire per year.

The LWBLEF represents the main apprenticeship providers based in Lancashire. Through the LWBLEF, employers can access information about the apprenticeship provision on offer across the County by subject area. Contact details for the providers are also provided on the website, along with links to websites: http://www.lancsforum.co.uk/sorted/

The LWBLEF, in collaboration with the Lancashire Skills & Employment Hub, also looks after the network of Lancashire Young Apprentice Ambassadors (LYAAN) – the ambassadors promote apprenticeships to young people and employers through events and activities. Employers can nominate their apprentices to volunteer time to promote apprenticeships via the link to the website below:

http://www.lancsforum.co.uk/apprenticeships/lancashire-apprenticeambassadors/

Unlocking Potential

John Platt, 01942 663262, john.platt02@hmps.gsi.gov.uk

Stephen Oliver-Watts, Cluster 1 Area Lead, Head of Learning & Skills

<u>Stephen.oliver-</u> <u>watts@hmps.gsi.gov.uk</u> Number of employment opportunities offered to Lancashire residents that are unemployed or at a disadvantage e.g. exoffenders.

Unlocking Potential is a consortium of organisations (the Prison Service, National Careers Service, and Novus), which aims to reduce re-offending by helping offenders to find employment on release. People in the UP Candidate pool have completed a programme to prepare them for work, including the 'Passport to Employment', which records their progress and achievements in workrelated skills, attitudes and behaviour. Through this programme we can provide well qualified and motivated candidates for job vacancies, particularly in construction, catering, warehousing and distribution and facilities management.





Universities

Edge Hill University, Michael Banford, 01695 657645 <u>Michael.Banford@edgehill.ac.uk</u>

Lancaster University, David Gregson, 01524 594510 d.gregson@lancaster.ac.uk

University of Central Lancashire (UCLAN), 01772 895500

business@uclan.ac.uk

University of Cumbria (Lancaster Campus), 01524 384222

enterprise.services@cumbria.
ac.uk

Number of undergraduate project placements per year offered to Lancashire's Universities.

Number of graduate internships per year for graduates living in Lancashire.

Each of the universities based in Lancashire are keen to work with employers to offer project placements and internships to both students and graduates across a vast range of disciplines. Businesses can contact each of the universities to discuss requirements for project placements and internship opportunities. Support will be provided to scope the opportunity and to find a suitable student or graduate to match the needs of the business.

Areas of specialism and programmes of study can be searched on each the university websites:

https://www.edgehill.ac.uk/ www.lancaster.ac.uk/business http://www.uclan.ac.uk/ http://www.cumbria.ac.uk/business/







Growth Deal Project - Social Value Metrics

Growth Deal Project	: - Social \	Value Metrics																		
			Releasing Grow	vth Potential		Renewal of Black	pool		Growing the Local Ski	ills & Business Base						Innovation & Manufacturin	g Excellence			
Core Social Value Metrics	GF01-03 Blackburn - Bolton Rail	GF01-02 GF01-04 GF01-23 Blackburn Town Centre Centenary Way Viaduct Darwen East	GF01-07 East Lancashire Strategic	GF01-22 A6 Broughton Bypass GF01-05 Preston City Centre Improvements GF01-06 M55 to St Annes Link Road Western Distribut	GF01-10 Hyndburn-Burnley	GF01-21 Blackpool Town Centre Quality GF01-10 Blackpool Integrated Traffic	GF01-24 Blackpool GF01-08 GF01-	GF01-32 Energy GF01-15 BFC - GF01-16 BFC - GF01-16 GF0	GF01-31 Lancashire Centre for Excellence for Digital	M6/J28 Tement & GF02-28 Rawtenstall Redevelo	02-27 GF01-12 opment of Runshaw Col	GF01-38 Runshaw College - Lancaster Camp	GF01-18 Training 2000 - Additional	GF02-29 Engineering and Manufacturi	lvanced GF02-28 Burnley	GF01-14 BFC - GF01-35 Edge M & E Bispham Hill Uni. Innovation Campus Technology Hub In	GF01-11 GF01-33 Lancaster Health Replacements	M&E GF02-30 Making Myerso	ough College - Nelson & Colne , Innovation College - AEM	Total Forecast Actual to Variance (all
FORCE WORKFORCE	F A	F A F A	F A	F A F A F A	F A	F A F A	F A F A	F A F A F A	F A F A F	A F A F	A F	A F A F A	F A	F A F	A F A	F A F A	F A F	A F A F	A F A	F A
Working days committed from business volunteers to suppo	ort																			
careers education and information and/or curriculum development in schools and colleges in Lancashire per year.					4				20 10 2	7	7 2 7	22	100 100	1 50	1				8	200 134 66
Number of work experience placements for 15-18 year olds per year (based on a placement being one week) at Lancashi																				
per year (based on a placement being one week) at Lancashii schools and colleges				9	12			4 2	160 40 4		2	5 25 4	2	6		1 1		4	2 1 56	289 51 238
Number of undergraduate project placements per year offered to Lancashire's Universities.				9		1			1		0	2 2	2	1 20		10		4		48 4 44
Number of graduate internships per year for graduates living in Lancashire	3			3 1	4	1				2	2 2			1 10				2		22 4 18
INCLUSIVE WORKFORCE Number of employment opportunities offered to Lancashire																				
residents that are unemployed or at a disadvantage e.g. ex- offenders.										3	1 10	10 10 1	1	1						25 12 13
Number of work placements or trails offered to unemployed Lancashire residents.	d																			
Working days committed from business volunteers to mento	or								1 1				1 1 1					4		7 3 4
NEET ('not in education, employment or training') young people (16-18 year olds).											1	1 1								2 1 1
SKILLED AND PRODUCTIVE W Number of apprenticeships (16-18 year old and Adults).									3 3 3				4 25							252
Commitment to workforce planning and investment in training of employees.					10	10			5 2 90	5	5 18	18 200	30 10	1 70		75		1	21	441 38 403
Investment in leadership skills				0	1	1			1 1		1	1 76		1 45		0				125 3 122
COMMUNITY BENEFITS Community based projects driven by the local																				
communities in which the project is based.	1 1		11 11			1				1	1 1	1 1		1		0		4	2	23 14 9
Procurement and commissioning of local SMEs and social enterprises / third sector organisations				0	3	12					1	1		1		4 4		6		15 17 -2
Procurement and commissioning of local SMEs and social enterprises / third sector organisations (as a percentage)											709/	050/	229/							
			Releasing Growth Po	otential		Renewal of Blacks	pool		Growing the Local Ski	ills & Business Base	70%	63/6	25/0 25/0				Innovation & Manufact	uring Excellence		
Other Project Specific Metrics (DCLG)	GF01-03 Blackburn - Bolton Rail	GF01-02 Blackburn Town Centre Centenary Way Viaduct Darwen East	GF01-07 East	GF01-22 GF01-05 Preston GF01-06 GF01-20 Prestor	GF01-10 Hyndburn-Burnley	y- GF01-21 Blackpool GF01-10 Blackpool GF01-09 Blackpool	GF01-24 Blackpool GF01-08 GF01-	GF01-32 Energy GF01-15 BFC - GF04-16 BFC - Fleetwood Fire	GF01-31 Café GF01-40 Café Fycellence for Digital GF02-25 Improve	M6/J28 GF02-28 Rawtenstall Redevelo	02-27 Depression of Runshaw Col	llege - Runshaw College - Lancaster Camp	us Training 2000 - Additional Engineering	GF02-29 Engineering and Innovation Centre -	lvanced GF02-28 Burnley	GF01-14 BFC - GF01-35 Edge M & E Bispham Hill Uni. Innovation	GF01-11 GF01-33 Lancaster Health replacements	M&E South & GF02-30 Making Farm	ough College - Nelson & Colne , Innovation College - AEM	Total Forecast Actual to Variance
	Corridor**	Improvements Maintenance Distributor	Cycle Network	A6 Broughton Bypass Improvements Road Western Distribut	Cor Pendle Growth Corridor	Corridors BHVA Integrated Trans. Management	Tramway Extension Blackpool Bridges	Energy HQ (equipment for HQ) Facility Training Centre Pha	Se Northcote Technology & Cell Innovation Business	Redevelopment Zone Brierfie	' Iscianca & Engir	neering Infrastructure Project Teaching Hub	Training Capability	Innovation Centre - UCLAN for Skills Dev	. I VISIOTI PATK	Campus Technology Hub Ir	nnovation Campus Montreal Bu	uildings Rooms Techr	ology Centre Innovation Centre	(All Years) date
Opportunities to increase awareness of farming and food	F A	F A F A	F A	F A F A F A	F A	F A F A	F A F A	F A F A F A	F A F A F	A F A F	A F	A F A F A	F A	F A F	A F A	F A F A	F A F	A F A F	A F A	F A
production through open days and farm specific events aime at the general public. Visits per year.	ed																	20	00	
Provide opportunities for local primary schools to visit the																				
farm to promote healthy living and an understanding of where their food comes from. Primary school children visiting per year.	g																		50	50 0 50
Visit opportunities for local farmers clubs to visit the facilities to encourage sharing of best practice. Farmer club members																				
visiting per year. Promote the benefits of adopting technology and the use of																			30	30 0 30
to develop rural businesses through on farm visitors witnessing the use of technology on the College farm. People per year.																				
Visit opportunities for local young farmers clubs to visit the																		1	00	100 0 100
facilities to encourage sharing of best practice. Young farmer club per year.																			30	30 0 30
Opportunities for local young farmers clubs to use facilities for livestock events and meetings. YFC using venue per year.	or																			
Promote environmental awareness within the local																			2	2 0 2
community through visitors witnessing the use of sustainable technology. People visiting per year.	е																		25	25 0 25
External placed parties at Runshaw to gain work experience																				
PGCE Training and Cert Ed.												20								5 0 5 20 0 20
Facilities designed specifically for students with disabilities												1								1 0 1
Discounts available for contractors booking onto an adult course at Euxton Lane.												1								1 0 1
Station Adoption	1 1																			1 1 0
Familiarisation and showcase visits to the site for existing science and Engineering students. Careers fair held including 40+ employers																				
Multi Faith Rooms											1	1								1 1 0
Support for Community initiatives				2																2 0 2
Local retailers to relocate to sustainable rental premises enabling clearance of obsolete property	5,					2														2 0 2
Burnley Business Week (1 week per year)															1					1 0 1
Business Clinics (quarterly) Sustainability . Environmental Benefits - site waste recyclable															4	90.20% 90.20%				0.902 0.902
Staff engagement in the community														1						1
Visits by under 18 year old to the EIC to help raise aspirations of engineering as a career for all (pa)														1000						1000 0 1000
Raising aspiration in Lancashire														1						1 0 1
Master Classes (eg BIM Modelling) for UG and PG students and staff														1						1 0 1
Off-site supply chain visits, or other project visits Central Lancashire Construction Hub														1						1 0 1
School Visits												4								4 0 4
Sustainability of buildings BREAM No. of young people engaged with STEAM												1								1 0 1
J																		500		500 0 500



Social Value Tracker APPENDIX C

	Project No.	Name of Project	Template Issued	Returned	Recorded on Metrics	Actuals Reported	Comments		
1	GF01-22-CD	A6 Broughton Bypass	Y	Y	Υ	Y	return ok		
	0=010=0	Advanced Manufacturing Capital for Skills		.,	.,				
	GF01-37-S	Development & Employer Engagement	Y	Y	Y		Return good		
	GF01-02 GF01-03	Blackburn Town Centre Improvements Blackburn-Bolton Rail Corridor	Y	Y/N	Y	Y	Not yet applicable Forecasts not sufficient for scale of project, requested project to resubmit template - 4/10/16, chased 21/11/16. Project looking into this with National rail (email 21/11/16).		
_	010100	Blackpool & the Fylde College - Lancashire	<u> </u>	17/14			Asked project to relook at as levels low		
5	GF01-13-S	Energy HQ	Υ	Y/N	Y	Υ	for scale of project		
6	GF01-15-S	Blackpool & the Fylde College, Nautical College – Maritime Engineering Facility	Υ	Y/N			need to re-submit		
7	GF01-14-S	Blackpool and the Fylde College M&E Bispham Campus	Υ	Y/N			need to re-submit		
	GF01-10	Blackpool BHVA		1714			Not yet applicable		
		·					AMP - need to issue / discuss with the		
9	GF01-08	Blackpool Bridges	N				project		
10	GF01-09	Blackpool Integrated Traffic Management					Not yet applicable		
11	GF01-21	Blackpool Town Centre Quality Corridors	Υ	Y	Y		very little SV in project		
$\overline{}$	GF01-24	Blackpool Tramway Extension					Not yet applicable		
	GF02-28	Burnley Vision Park	Y	Y	Y		very little SV in project		
	GF01-40	Café Northcote @ Cathedral Quarter	Υ	Y	Y	Υ	Return good		
	GF01-04	Centenary Way Viaduct Maintenance	Y	N			project advised there is no SV		
	GF01-23 GF01-07	Darwen East Distributor East Lancashire Strategic Cycle Network	Y	Y	Y	Y	Not yet applicable Excellent return		
17	GF01-07	Edge Hill University Innovation Technology	ı	I	1	ı	Excellent return		
18	GF01-35-S	Hub Energy Simulator Suite (equipment) for	Υ	Y	Y	Y	Return ok		
19	GF01-32S	Lancashire Energy HQ	Υ	Y/N			need to re-submit		
$\overline{}$	GF02-29	Engineering & Innovation Centre - UCLan	Y	Y/N	Y		Forecasts not sufficient for scale of project. Project has submitted a revised version, but no targets set. Further version to be received with Jan 17 claim.		
	GF01-16-S	Fleetwood Fire Training Centre Phase 2	Y	Y/N			need to re-submit		
22	GF01-01	Hyndburn-Burnley-Pendle Growth Corridor	Υ	Y	Y	Y	return ok		
24	GF01-31-S	Lancashire Centre for Excellence for Digital Technology and Innovation Lancaster Campus Teaching Hub (Health and	Υ	Y	Y		Return ok		
25	GF01-34S	Social Care)	Υ	Y	Y	Υ	return ok		
26	GF01-11	Lancaster Health Innovation Campus					Not yet applicable		
27	GF01-06	M55 to St Annes Link road					Not yet applicable		
20	GF02-25	M6 J28 Improvements & Business Growth Centre					Not yet applicable		
	GF02-25 GF02-30	Making Rooms - Lancashire's First Fab Lab	Υ	Y	Y		return good		
	GF01-33S	Mechanical & Electrical Replacements, South & Montreal Buildings	Y	Y/N			need to re-submit		
31	GF01-17-S	Myerscough College - Farm, Innovation Technology Centre	Υ	Y	Y	Y	Return good		
32	GF01-19-S	Nelson & Colne College - Advanced Engineering & Manufacturing Innovation Centre	Y	Y	Y		Return good		
33	GF01-05-CD	Preston City Centre Improvements	Υ				template issued 7 Nov 16, it will be provided with Jan 17 claim		
34	GF01-20-CD	Preston Western Distributor					Not yet applicable will be completed following GFA		
	GF02-26	Rawtenstall Redevelopment Zone	Υ	N			completion		
$\overline{}$	GF02-27	Redevelopment of Brierfield Mill	Y	Y	Y	Y	return ok - but need to build on it		
	GF01-12-S	Runshaw College - Science & Engineering	Y	Y	Y	Y	Return good		
38	GF01-38-S	Runshaw IT Infrastructure Project Training 2000 - Additional Engineering Training	Υ	Y	Y		Return good		
39	GF01-18-S	Capability	Y	Y	Y	Y	Return good		

last updated 29/11/16

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